as of October 1, 2021

- Board of Directors
  - Audit & Supervisory Board
    - Office of Audit & Supervisory Board Members
  - Representative Director
    - Executive Officer

＜Business Strategy Division＞
- Corporate Management Planning Department
  - New Business Strategy Office
- Platform House Promotion Department
- Corporate Real Estate Department
  - Medical, Care, and Welfare Facilities Business Promotion Office
  - Public Real Estate Promotion Office
  - Information Development Office
- Communication Design Department
  - CX Design Office
  - Public Relations Office
  - Data Innovation Office
- IT Operation Department
- CS Promoting Department
  - CS Promoting Office
  - Quality Assurance Office

＜Division of Finance & ESG＞
- Accounting Department
- Finance Department
- TKC Project Department
- ESG Management Promotion Headquarters
  - External Affairs Department
  - Investor Relations Department
  - Diversity and Inclusion Promotion Department
  - Environment Improving Department
    - Global Warming Prevention Promotion Office
  - Art Museum Project Office

＜Division of Administration & Human Resources＞
- Auditing Department
  - International Auditing Office
- Personnel Department
  - Personnel Department Tokyo Office
  - Human Resources Development Office
  - Promotion of Employment of Persons with Disabilities Office
- Real Estate Department
- Legal Department
  - Human Relations Office
  - Intellectual Property Office
- General Affairs Department
  - Town Management Office
- Secretariat
  - Secretariat Tokyo Office
  - Office of Directors

＜Division of Technology& Production＞
- Research & Development Headquarters
  - Comprehensive Housing R & D Institute
  - Human Life R & D Institute
  - Design & Planning Department
  - Detached Housing Product Design & Development Department
  - Building Product Design & Development Department
    - Sha Maison Product Design & Development Office
    - Commercial Building Product Design & Development Office
  - Remodeling Product Design & Development Department
  - Center for Global Product Design & Development
- Technology Management Headquarters
  - Technical Human Resources Development Department
  - Technical Information Management Department
  - Technology Systems Promotion Department
    - Design Degitalization Promotion Office
    - Design Quality Promotion Office
  - Technology Cost Management Department
    - Unstandardized Building Technology Cost Management Office
- Construction Headquarters
  - Construction System Management Department
  - Construction Quality &Workers Safety Promotion Department
  - Construction Technology Development Department
  - Employment Support and Training for Construction Workers Promotion Department
- Production & Procurement Headquarter
  - Tohoku Factory
  - Kanto Factory
  - Shizuoka Factory
    - Kansai Distribution Center
  - Yamaguchi Factory
  - Hyogo Factory
  - Production Department
  - Procurement Department

＜Division of Development Business＞
- International Business Department
- Development Department
  - Trip Base Business Promotion Office
- Condominium Headquarters
  - Tkyo Condominium Department
  - Nagoya Condominium Department
  - Osaka Condominium Departmen
  - Hukuoka Condominium Departmen

＜Division of Supplied Housing Business＞
- Broking and Leasing Business Headquarters

＜Division of Built-to-Order Business＞
- Sekiwa Construction Business Headquarters
- East Japan Building Sales Administration Headquarters
  - Regional Branches, Sales Office
- Tokyo Building Sales Administration Headquarters
  - Regional Branches, Sales Office
- Chubu Building Sales Administration Headquarters
  - Regional Branches
- Kansai Building Sales Administration Headquarters
  - Regional Branches, Sales Office
- Chugoku Kyushu Building Sales Administration Headquarters
  - Branch・Sales Office
- Tohoku Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Tokyo Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Kanagawa Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Saitama Tochigi Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Higashi kanto Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Joshinetsu Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Chubu Daini Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Chubu Daini Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Kansai Daiichi Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Kansai Daini Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Chugoku Shikoku Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers
- Kyushu Sales Administration Headquarters
  - Regional Branches, Sales Office
  - Customer Service Centers